Walnut Creek Chamber of Commerce & Visitors Bureau

2022—2025 Strategic Plan

OUR STRATEGIC ANCHORS

OUR VISION: As a regional economic force, Walnut Creek is becoming the most inclusive and vibrant city for innovation and entrepreneurship.

OUR MISSION: The Walnut Creek Chamber of Commerce & Visitors Bureau attracts, supports and grows business in the Walnut Creek region through advocacy, and inclusive economic and business development.

OUR UNIQUE VALUE: The Walnut Creek Chamber of Commerce & Visitors Bureau is the only business organization that represents the full spectrum of the economy.

OUR BRAND INTENTION

Inclusive Independent | Prevailing | Vibrant

OUR CORE VALUES

Visionary Leadership Making Difference

We rise above competing interests and embrace collaboration to create greater economic prosperity for all.

Accountability

Diversity & Inclusion

OUR STRATEGIC IMPERATIVES

- Increase the visibility and influence of the Chamber.
- Create an environment where Walnut Creek businesses can thrive.
- Create partnerships to help attract innovative businesses to this region.
- Create world class innovation hubs in the region

2022—2025 STRATEGIC AREAS OF FOCUS			
Increase the visibility and influence of the Chamber	Create an environment where Walnut Creek businesses can thrive.	Create partnerships to help attract innovative businesses to this region	Create world class innovation hubs in the region
2022—2025 KEY OBJECTIVES			
 Focus on an outreach strategy that is relatable, relevant and builds deeper relationships with business and community. Build on previous successes of the Chamber. Create stronger relationships with business & community organizations Be the "go to" public voice for business. Sponsor East Bay Jobs PAC Double the number of connections with all social media accounts. Evaluate current programs for external strategy of the strategy o	 Convene business leaders to discover the barriers to job creation. Create a policy platform whereby the chamber becomes the "to go" business association for advocacy. Work with SCORE team to develop a guide for starting and supporting business. Work with collaborating organizations to identify ways to recruit talent to the region. Work with partner organizations to advocate for workforce housing and flexible zoning. 	 Reach out to business organizations in the region and discuss areas for collaboration. Work with the City of Walnut Creek and partnership organizations to determine the business clusters most appropriate to attract in our region. Convene business and higher education organizations to discover high demand workforce skillsets. Work with collaborating organizations to sponsor a 	 Transform Downtown to accommodate new innovative companies (flexible zoning) Deeper collaboration with higher education and research institutions Attract, support and grow innovative businesses in the region Work with Shadelands PBID to brand the region as an innovation park and advocate for flexible zoning. Consider options to streamline the permit process for innovative growth companies.
relevance.	Ŭ	Technology Conference EY INITIATIVES	growth companies.
 Improve marketing and digital communication pieces to reflect chamber's current key objectives. Reach out to partner organizations and embrace collaboration Leverage the collective and individual influence of the Board. Create a strong presence and relationship with City Council, City Staff and regional elected officials. Utilize social media, video and other technologies to inform the broader community about the Chamber 	 Utilize survey tools to discover issues that adversely impact business. Lead an advocacy effort to reduce the time to permit. Work with partner organizations to develop a sustainable workforce development strategy. Convene the Economic Development Working Group to implement policy platform. Provide more opportunities for SCORE to promote its role in business counseling and start- up support. 	 Reach out to business clusters that represent innovative growth industries to determine basic needs. Consider role of the Chamber working with higher education leaders in our region. Continue to engage with Diablo Valley Technology Initiative (DVTI) to support needs in advanced technology, drone firms and the life science & food technology firms. Collaborate with DVC on Business Beyond the Classroom program. 	 Work with property owners that are candidate projects for repealing and replacing Measure A. Evaluate what other communities are doing to attract innovative growth companies. Review general plan, consultant reports and infrastructure studies to prepare our region for innovation hubs.
BOLD BOX	BOLD BOX	BOLD BOX	BOLD BOX
Amend Measure A for Downtown	One Stop Business Resource	Technology Conference	Flexible zoning overlays



2-17-22